Cihan University Sulaymaniyah (CUS) Business Administration Department Crisis Management – Fourth Stage Mr. Mustafa Alsaigh 2023-2024

BIG NOTES

- ✓ Any <u>underline</u> words or sentences can be as a blank.
- ✓ Question context is changeable.
- ✓ Answers must be in clear way (any answer not clear will be ignored).
- ✓ Any question you need to mention some examples or a case study DON'T USE REAL NAMES.

Q1- Define crisis and crisis management.

- Crisis: is an unexpected and significant event or situation that poses a threat to an organization's reputation, operations, or stakeholders.
- Crisis management: is the process of effectively responding to and mitigating the impact of such events.
- Crisis management has become increasingly important due to the complexity and interconnectedness of modern organizations. <u>A poorly managed crisis can result</u> in severe consequences, including financial losses and reputational damage.

Q2- Crisis is any event that (Definitions of Crisis)

- 1. Expected to lead to, <u>an unstable</u> and <u>dangerous situation</u> affecting an individual, group, in all organization.
- 2. The potential to significant impact an organization.
- 3. Threatening or could threaten to harm <u>people</u> or <u>property</u>, seriously interrupt business, damage <u>reputation</u> and/or <u>negatively impact share value</u>.
- 4. Bad situations or accidents organizations faces it.
- 5. <u>Unpredictable</u>, but is not <u>unexpected</u>.

Q3- What are the elements of crisis?

- 1. A <u>threat</u> to the organization.
- 2. The element of <u>surprise</u>.
- 3. A short decision times.
- 4. A need for <u>real change</u>.
- 5. There is sense of <u>loss of control</u>.
- 6. <u>Urgent demands</u> for information are received

Q4- Classify type of crisis regarding to two sections (source, time)

- 1. Financial, (Shortly and Longley).
- 2. <u>Technological</u>, (Shortly and Longley).
- 3. Managerial, (Shortly and Longley).
- 4. Economics and legislative, (Shortly and Longley).

Q5- What are the types of Crises with example?

- 1. Natural disasters (e.g., earthquakes, hurricanes)
- 2. Technological crises (e.g., cyberattacks, product recalls)
- 3. Financial crises (e.g., economic downturns, stock market crashes)
- 4. Reputational crises (e.g., public scandals, social media backlash).
- Globalization and technology have led to new types of crises, such as <u>cybersecurity</u> threats and <u>viral social media controversies</u>, which can spread rapidly and have a profound impact on organizations.

Q6- To plan for crisis, we need a several actions,

Crisis planning involves the development of strategies and procedures to effectively manage crises. It includes <u>risk assessment</u>, <u>crisis team formation</u>, and <u>the creation of a crisis management plan</u>.

- ✤ The crisis management plan outlines roles
- Responsibilities
- Communication strategies
- ✤ Response protocols.

It should be regularly updated and tested through drills and simulations.

Q7- Explain the best model for decision-making during crisis?

The OODA loop (Observe, Orient, Decide, Act) can be valuable tools for crisis leaders.

Q8- Crisis life cycle phases are:

Emerging, Growth, Maturity, Decline and Demise.

Q9- You need some actions to rebuild organization after crisis, list them.

- 1. To manage reputation. There are opportunities in a crisis to build <u>positive</u> <u>perceptions</u> of the company or product that last beyond the crisis period.
- 2. Company communication / culture. The company embarks on a <u>long-term</u> <u>programmed</u> to tackle management issues and communication problems that exacerbated the crisis.

Q10- How can you cope with a crisis?

- 1. <u>Understand normal reactions.</u>
- 2. <u>Realize the effects of other losses.</u>
- 3. Consider past healing.
- 4. <u>Be intentional in self-care.</u>
- 5. <u>Recognize the need for help.</u>

Q11- What are the ways to help yourself cope in a crisis situation?

- 1. Try to remember the positive methods you have used to cope in difficult situations in the past.
- 2. Talk about what happened to you with your company group.
- 3. Do not keep scary or strange feelings inside but let them out (with control).
- 4. Listen to your close people in your company and family to see how they feel.

Q12- What are the examples of crisis communication?

Here are some of the best and most successful crisis communication examples from the last few years.

- 1. KFC runs out of chicken.
- 2. Aldi's caterpillar war with M&S.
- 3. The Tide Pod challenge.
- 4. Burger King's not-so-meat-free burger.

Q13- Remember these crisis statement tips in case the unthinkable happens to you:

- 1. Use key messages, verified information, and don't get defensive.
- 2. Define and isolate the actual problem.
- 3. Express empathy and take action.

Q14- How do you manage crisis? Steps to Crisis Management.

- 1. Crisis management starts with prevention.
- 2. You can't control everything, but you can respond appropriately.
- 3. It's often most challenging to admit you're even in a crisis.
- 4. Contain the crisis.
- 5. Resolve the crisis.
- 6. Profit from the crisis.

Q15- What are the 5 steps of crisis management?

- ◆ Phase 1: Early Warning and Signal Detection. We know that crises happen.
- Phase 2: Preparation and Prevention.
- Phase 3: Damage Containment.
- Phase 4: Recovery.
- Phase 5: Learning and Reflection.

Q16- To organize your plan, use a crisis management template with the following

six steps:

- 1. Identify your crisis leadership team.
- 2. Assess risk.
- 3. Determine the business impact.
- 4. Plan the response.
- 5. Solidify the plan.
- 6. Review and update.

Q17- What are the causes of crisis? Causes of Crisis.

- 1. External Economic Attack.
- 2. External Information Attack.
- 3. Breakdowns.
- 4. Psychopathology.
- 5. Human Resource Factors.

Q18- What are the 3 major crisis strategies? The 3 most effective crisis communication strategies.

- 1. <u>Plan Ahead</u>. Create a detailed contingency/scenario plan that outlines every conceivable crisis and appropriate response.
- 2. <u>Speed Is Key</u>. It's imperative to acknowledge crisis situations immediately.
- 3. <u>Be Responsibly</u> Transparent.

Q19- Draw the following diagrams.

- A. Crisis management
- B. Crisis management process
- C. Stages of crisis management
- D. Crisis management skills

Crisis management

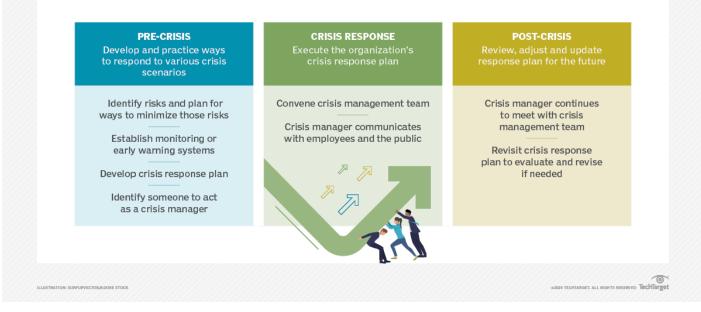


Crisis management process



Stages of crisis management

Stages of crisis management



Crisis management skills

